



REGENERATION AND ENVIRONMENT SCRUTINY COMMITTEE – FOR INFORMATION

SUBJECT: BUDGET MONITORING REPORT 2017/2018

REPORT BY: INTERIM CORPORATE DIRECTOR OF COMMUNITIES

1. PURPOSE OF REPORT

- 1.1 To inform Members of the most recent budget monitoring position for 2017/2018 for Environment Directorate service Divisions, including Regeneration & Planning Division, Engineering Services Division, Public Protection Division and Community & Leisure Services Division.

2. SUMMARY

- 2.1 The report summarises the most recent budget monitoring projections for 2017/2018 based on the latest available financial information.
- 2.2 It attaches, as appendices the more detailed budget monitoring figures for each of the Council Fund Services outlined in paragraph 1.1 above.

3. LINKS TO STRATEGY

- 3.1 The content of the report is in accordance with the budget strategy considered by the Council at its meeting of 22nd February 2017.
- 3.2 The budget figures outlined in this report assist in meeting the ambition of the Authority to build better communities by building better public services, building better lifestyles, building a vibrant economy and building Futures Changing Lives.
- 3.3 Budget monitoring and management information itself is in accordance with the corporate theme of delivering the Strategies.
- 3.4 Effective financial planning and financial control contribute to the following Well-being Goals within the Well-being of Future Generations (Wales) Act 2015:-
- A prosperous Wales
 - A resilient Wales
 - A healthier Wales
 - A more equal Wales
 - A Wales of cohesive communities
 - A Wales of vibrant culture and thriving Welsh Language
 - A globally responsible Wales.

4. THE REPORT

4.1 INTRODUCTION

4.1.1 The report outlines the revenue budget position for each of the service Divisions that form part of the Environment Directorate based on the most current financial information available. Projected outturn figures for the financial year are compared with the budget to show the anticipated under/overspends. More detailed budget monitoring figures are shown in the appendices' 1a to 1d.

4.1.2 It should be noted that the budget report to Council on 22nd February 2017 detailed the need to apply further budget efficiency savings in 2017/2018 to meet medium term financial plan (MTFP) targets and achieve budget strategy aims. Environment Directorate services were targeted to achieve new budget efficiency savings of £0.904million.

4.1.3 The table 1 below summarises the present budget monitoring position, with an overall Directorate under spend of £482k, but **exclusive** of ring fenced budgets this under spend is reduced to £302k. Appendices 1a to 1d provide more detail on the budget variation projections for each Service Division.

4.1.4

TABLE 1	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	ANTICIPATED OUTTURN 2017/2018	ANTICIPATED VARIANCE 2017/2018 Under (Over)
	£000	£000	£000	£000
Regeneration & Planning Division	4,018	4,018	3,876	142
Engineering Services Division	19,984	19,984	19,941	43
Public Protection Division	7,224	7,224	7,020	204
Community & Leisure Services Division	18,490	18,504	18,411	93
Directorate General	164	164	164	0
NET DIRECTORATE	49,880	49,894	49,412	482
Home to School Transport - ring fenced over spend				0
Social Services Transport – ring fenced under spend				20
Cemeteries Task & Finish – ring fenced under spend				160
NET DIRECTORATE under spend (excluding ring fenced budgets)				302

4.2 REGENERATION & PLANNING DIVISION

4.2.1 Overall, the service division presently has a projected under spend of £142k. Planning services are reporting over spend of £84k and Regeneration under spend of £226k.

4.2.2 Countryside Services are reporting underspend of £46k, with a shortfall in income generation from car park charging of £30k being more than offset by under spends from staff vacant posts and other operational costs. The budgeted income targets for Countryside car parks will be realigned next financial year to better reflect the levels of income actually being generated.

- 4.2.3 Development Control is now reporting an under spend of £29k due to a significant increase in recent months in the amount of fee income being generated by some large planning applications being submitted to the Council and also from pre-application advice. The fee income target of £564k is now anticipated to be exceeded by £43k. This increase in income has been partly offset by additional legal fees and advice linked to a number of large planning applications. Building Control is however reporting overspend of £112k where income is presently projected to be £124k below the £295k budget. Planning application fee and building control fee income is dependent on the number of applications received and applications and fee levels can vary significantly so will continue to be monitored closely.
- 4.2.4 Strategic Planning budgets are presently projected to be £36k over spent due a shortfall in rechargeable fee income, partly offset by staffing under spend due to staff on reduced working hour contracts.
- 4.2.5 Overall Regeneration is presently projecting an under spend of £226k. Business Support has underspend of £91k which is due to a combination of projected under spend of £96k in Community Regeneration Fund due to an anticipated reduction in the number of applicants for grant match funding support and reductions in other operational costs such as marketing & promotion, subscriptions, partly offset by overspend in staffing costs.
- 4.2.6 Business Urban Renewal is reporting an over spend of £46k, this includes a projected over spend of £58k in relation to the Bargued retail shop units due to anticipated under occupancy of the units and reduced rental income in 2017/2018 partly offset by underspend in other operational costs within the Urban Renewal and Town Centre management teams.
- 4.2.7 There is a projected £69k under spend in relation to industrial properties primarily due to some vacant posts and reductions in premises running costs. There will be further review of this service and initiatives identified to sustain and increase Industrial Property rent income in order to ensure budget targets are achieved in the future.
- 4.2.8 Tourism Events and marketing presently project a net under spend of £40k, primarily due to additional income from pitch fees and concessions at events such as the Big Cheese and reduction in some operational costs in the marketing, promotion and events team. However, recently some of the town centre Christmas markets have been affected by poor weather and this is likely to result in some reduction or refund of pitch fees. At present the Tourism Venues (including the BMI) are reporting an overall combined under spend of £27k primarily due to delayed filling of staff vacant posts, vacant posts which are MTFP savings in advance and reductions in operational costs. Income targets at some venues are being exceeded particularly the Caerphilly Visitor Centre and BMI, however some venues are not fully achieving their income targets including Cwmcarn Visitor Centre due to the ongoing adverse effect of the closure of the Scenic Drive and Llancaiach Fawr due to reductions in wedding trade etc. Income generation at the tourism venues is susceptible to variation due to changes in consumer demand and visitor numbers. Marketing & promotion and identifying new customer offer options are important to the ongoing financial sustainability of the tourism venues.
- 4.2.9 Community Regeneration has an under spend of £11k, mainly due to additional staff recharge income from support provided to the grant funded Community First programme.
- 4.2.10 There is underspend of £33k in senior management support due to the vacant Head of Service post partly offset by interim acting up payments for Head of Service cover.

4.3 ENGINEERING SERVICES

- 4.3.1 Engineering is reporting a net under spend of £43k on a £19.98million budget, but after excluding budget variations in relation to Home to School Transport (break even at present) and Social Services Transport (£20k under spend) which will be ring fenced and appropriated back to the Service Directorates, there is an under spend of £23k.

- 4.3.2 Highway Operations is reporting overspend of £64k. This includes a £30k overspend in highway maintenance works primarily due to additional pot hole repairs (£100k) partly offset by reduced call outs for other reactive maintenance work. In addition there is a projected £62k overspend in street lighting energy due to increased energy prices but partly offset by savings from energy efficient light investments. There is also projected £20k reduced income in relation to New Roads Street Acts Works (NRSWA) fixed penalties and additional £30k income from dropped kerb installation requests. The expected levels of reactive highway maintenance work in 2017/18 are difficult to predict but every attempt will be made to manage the overall maintenance programme to stay within budget. The current assumption is the winter maintenance element of the highway maintenance budget (£1.1m) will be fully spent but this will depend on the severity of the winter. There is funding in the winter maintenance reserve of £500k which can be accessed if necessary. The Engineering Division is reviewing the highway maintenance programme to identify measures to balance the budget by the end of the financial year.
- 4.3.3 EPG (Engineering Projects Group) is reporting underspend of £25k including underspend in staffing from delayed filling of posts (£68k) partly offset by reduced fee income and additional costs associated with acquisition of surveying equipment and I.T. systems.
- 4.3.4 Transport Engineering overall is projecting a £12k over spend. This includes a shortfall in car park income of £75k (on £736k budget), which has increased due to the 2hr free parking over the Christmas period in Caerphilly Town Centre. In addition there is a projected over spend in association with the preparation of Civil Parking Enforcement (£70k). These are being partly offset by underspend in staffing of £115k including Transport manager secondment, vacant car park attendant posts and vacant posts in school crossing patrols.
- 4.3.5 Public Transport is reporting an under spend of £17k, mainly due to the Connect 2 lead driver being recovered via grant.
- 4.3.6 Home to School Transport is projected to budget at present. However over 200 special transport contracts are being renegotiated for September and the mainstream Primary/Secondary contracts are to be retendered in January 2018, both of which could have an impact on the financial position. The projection assumes full spend of the additional £148k funding for Islwyn High School.
- 4.3.7 Social Services Transport is projecting under spend of £20k due to vacant posts partly offset by increased operator costs. It is also assumed that the planned RCCO on the new lease/replacement strategy takes place in 17/18.
- 4.3.8 At this stage Network Contracting Services (NCS) is anticipating surplus of £61k primarily in relation to the SEW contract. The financial position of NCS is heavily dependent on the volume and value of work secured during the year and this is monitored closely along with productivity levels within the workforce.

4.4 PUBLIC PROTECTION

- 4.4.1 Public Protection is presently projecting an under spend of £204k on an overall revenue budget of £7.224million.
- 4.4.2 Environmental Health is currently projecting a net underspend of £150k this is primarily due to underspend in salaries from a combination of vacant posts some being held to support the Medium-Term Financial Plan savings requirement for 2018/19, maternity, reduced hour contracts and reduced overtime. There are a number of ongoing issues in respect of pollution and contaminated land sites that are unpredictable and difficult to assess in terms of financial cost, but it is assumed the existing provisions and budget will cover this at present. Pollution and contaminated land sites are being closely monitored as any increases in this area would impact on the overall financial position. There are also some significant works in default presently being undertaken in relation to sewerage pumping works where the costs should be recovered from private residents.

- 4.4.3 Trading Standards, Licensing, Community Safety and CCTV has a projected net underspend of £144k. This is primarily due to a combination of staff vacant posts, staff secondment and reduced hour working and additional income from Registrar's and also one-off sampling recharge income in relation to Trading Standards. Licensing fee income can be subject to variation so this will be monitored closely.
- 4.4.4 There is now a projected overall net overspend of £91k for Catering Services, this includes overspend in relation to Comprehensive schools (£41k) this is mainly due to additional equipment expenditure associated with kitchen refurbishments at some schools. There is projected overspend in Primary schools of £99k due to additional expenditure in relation to kitchen equipment repairs, maintenance and purchases and also an anticipated need to finance capital related expenditure (£64k) in relation to school kitchen refurbishments via a RCCO (Revenue Contribution to Capital Outlay) partly due to unforeseen costs associated with asbestos removal and additional building works. There is also overspend in relation to HQ staffing (£19k) linked to sickness cover and early commencement of new staff. These overspends are partly offset by underspend in relation to Meals Direct & staff restaurants (£39k) due to reduction in staffing and vehicle running costs.

4.5 COMMUNITY & LEISURE SERVICES

- 4.5.1 The Community & Leisure Division is presently projecting overall net underspend of £93k on a budget of £18.490 million.
- 4.5.2 Waste Management & Cleaning Services is reporting over spend of £205k. There is anticipated overspend in dry recycling treatment (£297k), albeit this is reduced significantly on previous years due to the commencement of the new dry recycling contract in July, which has reduced costs associated with treating rejected/contaminated waste. Operational problems associated with contamination of recycling waste collected from households have improved recently, due to an education, advice and enforcement programme. Positive feedback has been received from the contractor in relation to the quality of recycling waste and there is the option to extend the contract beyond July 2018 if mutually agreed between the Council and the contractor. There is a contingency reserve available to finance any overspend in dry recycling during 2017/2018 if the cost reductions are not sufficient to offset overall overspends. If not required in 2017/2018, the contingency reserve will be carried forward to 2018/2019 to help financially support the service in 2018/19 if similar budget pressures are encountered. There is also overspend in relation to CA sites (£189k) primarily due to increased tonnage of waste being deposited at all the CA sites and the associated increase in running costs. Initiatives may need to be considered to help reduce some of these cost pressures including introducing restrictions and better controls on the waste deposited at the CA sites, an issue for consideration by Members later this year. Vehicle running costs for all the collection rounds are showing a £322k overspend in relation to unscheduled repairs, cover vehicles due to downtime on the fleet and fuel costs which have increased significantly this year. These overspends are at present partly offset by an anticipated reduction in vehicle purchases this financial year from deferring acquisitions and therefore reduced RCCO (£391k), albeit vehicles will still need replacing in subsequent years and adequate budget provision will be required to fund replacements. There is also a net staffing under spend of £279k primarily due to vacant posts in street cleansing services some of which are being held to support the Medium-Term Financial Plan savings requirement for 2018/19. Volumes of waste tonnage from the various waste streams and the treatment costs per tonne are monitored closely as any fluctuations during the year can have a significant impact on the overall financial position.
- 4.5.3 An underspend of £168k is projected for Parks, Outdoor Facilities and Cemeteries. Cemeteries is reporting a £160k under spend due to income in excess of budget and reductions in maintenance expenditure. Any underspend in relation to cemeteries is ring fenced for future investment in cemetery infrastructure. Parks and Outdoor facilities are reporting a combined small underspend of £8k primarily due to staff vacant posts some of

which are MTFP savings in advance, partly offset by an overspend in relation to tree maintenance. The tree maintenance budget is under significant pressure due to a requirement to undertake essential tree works on a number of road by-passes and is presently £31k overspent, this could increase depending on tree works required from winter storms.

- 4.5.4 Overall Leisure Services is projecting an overall underspend of £101k, this is due to a combination of vacant posts (which are MTFP savings in advance) and reduced operating costs including reduced Invest to Save loan repayments. Leisure Centres are reporting a net underspend of £14k, with a shortfall in combined income targets of £140k being more than offset by underspend in staffing. Income generation at the Leisure centres can vary depending on consumer demand and operational closures due to maintenance and refurbishments, so this will be monitored closely.
- 4.5.5 Community Centres are at present projecting underspend of £40k on a £386k budget due to a vacant post which is being held as a proposed MTFP saving for next financial year.
- 4.5.6 Vehicle Maintenance & Fleet Management is currently projecting overspend of £20k. The outturn position will be dependent on the value of work through the workshop over the next few months and the ability to finance fixed overheads.
- 4.5.7 Building Cleaning is at present reporting a small underspend of £9k, this is due to income greater than budgeted offset by staff additional hours to cover sickness and holidays. The service is continually seeking to secure additional cleaning contract work to sustain employments levels and finance fixed overheads.

4.6 MEDIUM TERM FINANCIAL PLANS (MTFP) SAVINGS 2017/2018

- 4.6.1 The 2017/18 revenue budget for Environment Directorate included targeted MTFP savings of £0.904million as summarised in table 2 below. The projected overspends and under spends discussed in the above paragraphs take account of these savings targets.

TABLE 2

Service Division	Approved Savings 2017/2018 £000
Regeneration & Planning Division	275
Engineering Services Division	153
Public Protection Division	168
Community & Leisure Services Division	308
TOTAL	904

- 4.6.2 As reflected in the budget monitoring figures reported above, the approved MTFP savings introduced for 2017/2018 have or will be achieved by the end of the financial year.

5. WELL-BEING OF FUTURE GENERATIONS

- 5.1 Effective financial management is a key element in ensuring that the Well-being Goals within the Well-Being of Future Generations (Wales) Act 2015 are met.

6. EQUALITIES IMPLICATIONS

- 6.1 There are no potential equalities implications of this report and its recommendations on groups or individuals who fall under the categories identified in Section 6 of the Council's Strategic Equality Plan. There is no requirement for an Equalities Impact Assessment Questionnaire to be completed for this report.

7. FINANCIAL IMPLICATIONS

- 7.1 As noted in the table in paragraph 4.1.3 above some service under spends will be appropriated to ring fenced reserves for specific requirements including Social Services Transport (£20k underspend) and Cemeteries (£160k underspend) General revenue underspends not subject to specific ring fencing are appropriated to Directorate strategic reserves and Council working balances on a 50/50 basis. Any Directorate over spends will require funding in full from future years revenue budgets.
- 7.2 Based on current projections, general revenue underspend of £204k in relation to Public Protection Division will be appropriated to Social Service strategic reserve (£102k) and Council working balances (£102k).
- 7.3 Based on current projections, combined general revenue underspend of £98k in relation to Regeneration & Planning, Engineering and Community & Leisure services would be appropriated to Communities Strategic reserve (this excludes ring fenced underspends noted in paragraph 7.1 above), 50% of this combined underspend (£49k) would then be appropriated to Council working balances, with £49k remaining in the Communities Strategic Directorate underspend reserve. If as noted in paragraph 4.5.2 overspend of £297k in relation to dry recycling treatment is funded from Council Corporate contingency reserves, the net general underspend for these Divisions will be £395k of which £197.5k would be appropriated to the Communities Strategic reserve and £197.5k to Council working balances. Consideration will be given to possible use of the contingency reserve at outturn when further updates of the financial position are reported.

8. PERSONNEL IMPLICATIONS

- 8.1 Members will be aware that when setting the budget, MTFP savings were identified for the Environment Directorate in relation to vacancy management savings, these are reflected in the financial figures reported.

9. CONSULTATIONS

- 9.1 There are no consultation responses, which have not been included in this report.

10. RECOMMENDATIONS

- 10.1 Members are requested to note the contents of this report.

11. REASONS FOR THE RECOMMENDATIONS

- 11.1 The Council Budget is based on the achievement of both expenditure and income targets. In order to ensure that these are met and the Council's financial integrity is maintained Directors are required to review income and expenditure trends.

12. STATUTORY POWER

- 12.1 Local Government Act 1972 and 2000.

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Christina Harry, Interim Chief Executive

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Steve Harris, Interim Head of Corporate Finance & Deputy Section 151 Officer
Tim Stephens, Interim Chief Planning Officer
Dave Whetter, Interim Head of Regeneration
Marcus Lloyd, WHQS and Infrastructure Strategy Manager
Rose Shears, Finance Officer
Jane Southcombe, Education Financial Services Manager
Dave Roberts, Group Accountant
Paul Adams, Senior Assistant Accountant
Mike Jones, Interim Financial Services Manager Social Services

Background Papers:

Divisional budget monitoring working papers 2017/2018

Appendices:

Appendix 1A Budget Monitoring Report - Regeneration and Planning
Appendix 1B Budget Monitoring Report - Engineering Services Division
Appendix 1C Budget Monitoring Report - Public Protection Division
Appendix 1D Budget Monitoring Report - Community and Leisure Services

Links to other Documents:

Special Council Meeting 22/2/2017: "Budget Proposals 2017/18 and Medium Term Financial Strategy 2017/2022" Agenda Item No. 4

Cabinet Meeting 15/02/2017: "Budget Proposals 2017/2018 and Medium Term Financial Strategy 2017/2022 Agenda Item No 4

DIRECTORATE OF THE ENVIRONMENT	Page No	Estimate 2017/18	Revised Estimate 2017/2018	Projected Outturn 2017/2018	Variance 2017/2018
<u>REGENERATION & PLANNING</u>					
REGENERATION					
Senior Management Support		132,544	132,544	99,868	32,676
Business Support -					
Business Support & Funding		623,644	597,521	506,067	91,454
Commercial Properties		(1,063,988)	(1,037,865)	(1,107,240)	69,375
		(440,344)	(440,344)	(601,173)	160,829
Business Urban Renewal		310,177	310,177	355,692	(45,515)
Destination & Events					
Management, Marketing & Events		390,921	390,921	351,204	39,717
Tourism Venues		960,773	960,773	942,135	18,638
Blackwood Miners Institute		313,415	313,415	304,603	8,812
Arts Development		149,752	149,752	149,752	0
		1,814,861	1,814,861	1,747,694	67,167
Community Regeneration		214,889	214,889	203,465	11,424
Communities First					
Expenditure		2,772,917	3,524,400	3,524,400	0
Grant Funding		(2,772,917)	(3,524,400)	(3,524,400)	0
		0	0	0	0
		2,032,127	2,032,127	1,805,546	226,581
PLANNING					
Countryside and Landscape		1,144,010	1,144,010	1,098,097	45,913
Strategic Planning		411,284	411,284	447,730	(36,446)
Development		333,183	333,183	303,809	29,374
Building Control		(32,227)	(32,227)	80,355	(112,582)
Land Charges		(12,211)	(12,211)	(1,913)	(10,298)
Corporate and Democratic Core		142,356	142,356	142,356	0
		1,986,395	1,986,395	2,070,434	(84,039)
TOTAL NET BUDGET		4,018,522	4,018,522	3,875,980	142,542
CENTRAL SUPPORT SERVICE APPORTIONMENTS		1,031,161	1,031,161	1,031,161	0
CORPORATE BUILDINGS APPORTIONMENTS		118,211	118,211	118,211	0
		5,167,894	5,167,894	5,025,352	142,542

<i>ENVIRONMENT DIRECTORATE</i>	Page No	Estimate 2017/18	Revised Estimate 2017/18	Projected Outturn 2017/2018	Variance 2017/2018
<u>ENGINEERING SERVICES DIVISION</u>					
<i>HIGHWAY OPERATIONS</i>		9,768,672	9,768,672	9,832,557	(63,885)
<i>ENGINEERING PROJECTS GROUP</i>		(107,486)	(107,486)	(132,475)	24,989
<i>TRANSPORTATION ENGINEERING</i>		627,941	627,941	640,458	(12,517)
<i>PASSENGER TRANSPORT</i>		1,720,933	1,720,933	1,704,126	16,807
<i>HOME TO SCHOOL TRANSPORT</i>		6,594,788	6,594,788	6,594,788	0
<i>SOCIAL SERVICES TRANSPORT</i>		1,435,771	1,435,771	1,415,644	20,127
<i>NETWORK CONTRACTING SERVICES</i>		(154,305)	(154,305)	(215,000)	60,695
<i>ENGINEERING - GENERAL</i>		97,777	97,777	100,524	(2,747)
TOTAL NET EXPENDITURE		19,984,091	19,984,091	19,940,622	43,469
<i>CENTRAL SUPPORT SERVICE APPORTIONMENT</i>		520,988	520,988	520,988	0
<i>CORPORATE BUILDING APPORTIONMENT</i>		290,460	290,460	290,460	0
NET EXPENDITURE : ENGINEERING SERVICES		20,795,539	20,795,539	20,752,070	43,469

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2017/2018	Revised Estimate 2017/2018	Projected Outturn 2017/2018	Variance 2017/2018
<i><u>PUBLIC PROTECTION DIVISION</u></i>					
<i>TRADING STANDARDS</i>		813,354	813,354	720,303	93,051
<i>LICENSING</i>		41,554	41,554	38,200	3,354
<i>REGISTRARS</i>		71,057	71,057	57,005	14,052
<i>CCTV</i>		465,694	465,694	431,827	33,867
<i>COMMUNITY WARDENS</i>		357,683	357,683	352,941	4,742
<i>COMMUNITY SAFETY</i>		0	0	0	0
<i>CORPORATE AND DEMOCRATIC COSTS (CDC)</i>		62,182	62,182	62,182	0
<i>HEALTH DIVISIONAL BUDGET</i>		252,174	252,174	249,148	3,026
<i>ENFORCEMENT</i>		631,251	631,251	553,064	78,187
<i>POLLUTION</i>		421,221	421,221	395,118	26,103
<i>FOOD TEAM</i>		565,730	565,730	531,358	34,372
<i>EMERGENCY PLANNING</i>		97,454	97,454	93,993	3,461
<i>CATERING</i>		3,444,337	3,444,337	3,535,069	(90,732)
<i>TOTAL NET EXPENDITURE</i>		7,223,691	7,223,691	7,020,208	203,483
<i>CENTRAL SUPPORT SERVICE APPORTIONMENTS</i>		929,220	929,220	929,220	0
<i>CORPORATE BUILDINGS APPORTIONMENTS</i>		162,915	162,915	162,915	0
		8,315,826	8,315,826	8,112,343	203,483

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2017/2018	Revised Estimate 2017/2018	Projected Outturn 2017/2018	Variance 2017/2018
<u>COMMUNITY & LEISURE SERVICES</u>					
WASTE MANAGEMENT					
<i>Residual Waste</i>		2,318,325	2,318,325	2,582,904	(264,579)
<i>Organics recycling</i>		1,186,173	1,186,173	1,245,365	(59,192)
<i>Civic Amenity Sites</i>		2,787,576	2,787,576	2,976,411	(188,835)
<i>Waste Transfer Station</i>		127,872	127,872	117,821	10,051
<i>Dry Recycling</i>		2,544,615	2,544,615	2,973,814	(429,199)
<i>RCCO</i>		391,000	391,000	0	391,000
<i>Bulky Waste</i>		136,559	136,559	137,300	(741)
<i>Commercial Waste</i>		(551,439)	(551,439)	(382,117)	(169,322)
<i>Other Waste</i>		69,663	69,663	107,540	(37,877)
<i>Trehir</i>		123,749	123,749	87,638	36,111
<i>Sustainable Waste Management Grant</i>		(3,034,136)	(3,034,136)	(3,034,136)	0
<i>HQ Staff</i>		1,362,230	1,362,230	1,367,757	(5,527)
CLEANSING					
<i>Public Conveniences</i>		91,280	91,280	99,088	(7,808)
<i>Street Cleansing</i>		4,379,929	4,379,929	3,859,120	520,809
GROUND MAINTENANCE AND PARKS					
<i>Cemeteries</i>		(94,162)	(94,162)	(254,053)	159,891
<i>Allotments</i>		38,462	38,462	42,515	(4,053)
<i>Parks and Playing Fields</i>		1,719,070	1,719,070	1,786,195	(67,125)
<i>Playgrounds</i>		278,478	278,478	278,331	147
<i>Outdoor facilities</i>		286,018	286,018	235,378	50,640
<i>Housing Ground Maintenance</i>		0	0	0	0
<i>Community Assets Funding</i>		58,000	58,000	58,000	0
<i>HQ Staffing</i>		966,881	966,881	938,742	28,139
LEISURE SERVICES					
<i>Leisure Centres</i>		2,488,810	2,488,810	2,408,720	80,090
<i>Sports & Health Development</i>		19,123	33,123	15,927	17,196
<i>Outdoor Education</i>		157,997	157,997	153,827	4,170
<i>Community Centres</i>		386,602	386,602	346,602	40,000
		18,238,675	18,252,675	18,148,689	103,986
<i>Building Cleaning</i>		495,925	495,925	487,206	8,719
<i>Vehicle Maintenance & Fleet Management</i>		(244,964)	(244,964)	(225,042)	(19,922)
Total net expenditure Community & Leisure Services		18,489,636	18,503,636	18,410,853	92,783
CENTRAL SUPPORT SERVICE APPORTIONMENTS		1,266,145	1,266,145	1,266,145	0
CORPORATE BUILDINGS APPORTIONMENTS		266,469	266,469	266,469	0
		20,022,250	20,036,250	19,943,467	92,783